## Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2021 [Japanese Standards] (Consolidated)

May 13, 2021

OKAMOTO INDUSTRIES, INC. Company name:

Stock exchange listing: Tokyo

Stock code: 5122 URL https://www.okamoto-inc.jp/

Representative: Toshio Tamura, President

Inquiries: Hiroshi Takashima, Managing Director Accounting Dept. Scheduled date of ordinary general meeting of shareholders: June 29, 2021 June 30, 2021 Scheduled date to commence dividend payments: June 29, 2021 Scheduled date to file Securities Report:

No Supplemental material on quarterly results: No Presentation on quarterly results:

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2020

(from April 1, 2020 to March 31, 2021)

(1) Consolidated operating results(cumulative) (% represents changes over the same period in the previous fiscal year.)

	Net sales		Operating income Ordina		Ordinary i	ncome	Profit attributa owners of pa	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY Ended March 31, 2021	86,361	△ 4.6	8,269	12.6	9,794	14.5	5,697	63.3
FY Ended March 31, 2020	90,503	△ 3.5	7,345	△ 15.4	8,551	△ 14.5	3,489	△ 45.7

FY Ended March 31, 2021 : 8,482 million yen 610.9 % (Note) Comprehensive income:

FY Ended March 31, 2020: 1.193 million ven △ 72.9 %

	Net income per share	Diluted net income per share	Return on equity	ratio of ordinary income to total assets	Ratio of operating income to net sales
	yen	yen	%	%	%
FY Ended March 31, 2021	304.04	-	8.8	9.1	9.6
FY Ended March 31, 2020	184.52	_	5.6	8.1	8.1

FY Ended March 31, 2021 : (Reference) Equity in net income of affiliates: 197 million yen

FY Ended March 31, 2020: 146 million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen			Yen
As of March 31, 2021	112,070	,		3,609.27
As of March 31, 2020	104,081	63,838	58.8	3,258.01

As of March 31, 2021 : (Reference) Own capital: 67,522 million yen 61,250 million yen As of March 31, 2020:

(3) Consolidated cash flow

(3) Consolidated cash flow				
	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY Ended March 31, 2021	8,175	△ 3,240	△ 2,236	28,052
FY Ended March 31, 2020	12.352	△ 4.652	△ 3.584	25.567

#### 2.Dividends

Z.DIVIdends								
		Cash dividends per share				Total	Dividend	Dividend on
	End of first quarter	End of second quarter	End of third quarter	Year-end	Total	dividends (annual)	payout ratio (consolidated)	equity ratio (consolidated)
	yen	yen	yen	yen	yen	Millions of yen	%	%
FY Ended March 31, 2020	_	50.00	-	50.00	100.00	1,893	54.2	3.0
FY Ended March 31, 2021	_	50.00	-	50.00	100.00	1,874	32.9	2.9
FY ended March 31, 2022 (forecast)	_	50.00	-	50.00	100.00		_	

#### 3. Forecasts of consolidated financial results for the year ending March 31, 2022

(from April 1, 2021 to March 31, 2022) (% represents changes over the previous fiscal year.) Ordinary income Net sales Operating income Profit attributable to Net income Millions of yen Millions of yer % Millions of yen % Millions of yen Six months ended 42,000 6.9 3,450 7.9 3,850 0.0 2,600 1.7 138.76 Full year 88,000 7,800 △ 5.7 8,600 △ 12.2 5,700 0.1 304.19

#### \*Notes

(1) Changes in status of significant subsidiaries during the year

(changes in status of specified subsidiaries accompanying changes in consolidated)

Newly consolidated subsidiaries: Subsidiaries excluded:

(2) Changes in accounting principles, changes in accounting estimates, and retrospective restatements

①Changes in accounting principles due to revisions to accounting standards: ②Changes other than ①:

Nο 3 Changes in accounting estimates: No No

4)Retrospective restatements:

(3) Number of outstanding shsres(common stock)

(1)Number of outstanding shares at period-end(including treasury stock)

2Number of treasury stocks at period-end

3 Average number of shares during the period

1 FY Ended March 31, 2021	19,599,367 FY Ended March 31, 2020	19,599,367
② FY Ended March 31, 2021	891,169 FY Ended March 31, 2020	799,519
③ FY Ended March 31, 2021	18,738,032 FY Ended March 31, 2020	18,911,496

(Reference) Summary of Nonconsolidated Financial Statement

Nonconsolidated financial results for the fiscal year ended March 31,2021

(from April 1, 2020 to March 31, 2021)

(1) Nonconsolidated operating results(cumulative)

No

(1) Nonconsolidated operating results(cumulative) (% represent				s changes over	trie same pe	riod in the previous	liscal year.)	
	Net sales		Operating i	ncome	Ordinary i	ocome	Profit attributa	able to
			Operacing	ilicome	owners of pare		rent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY Ended March 31, 2021	69,565	0.8	6,191	17.0	7,622	6.2	4,620	28.6
FY Ended March 31, 2020	69,014	△ 6.4	5,290	△ 7.4	7,181	△ 0.3	3,593	△ 20.4

	Net income per share	Diluted net income per share
	yen	yen
FY Ended March 31, 2021	245.92	_
FY Ended March 31, 2020	189.21	_

#### (2) Nonconsolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2021	95,707	58,151	60.8	3,103.09
As of March 31, 2020	86,916	52,780	60.7	2,795.53

(Reference) Own capital:

As of March 31, 2021 : As of March 31, 2020:

58,151 million yen 52,780 million yen

The forecasts included in this document are based on the currentry available information and certain assumptions that we believe reasonable. Actual results, etc. may differ from projections due to a variety of reasons.

<sup>\*</sup>The current quarterly financial results are not subject to quarterly review procedures by certified public accountant or by auditing firm.

<sup>\*</sup>Explanation relating to the appropriate use of forecasts of business results and other items of note.

## Consolidated Financial Statements and Notes Consolidated Balance Sheets

(millions of yen)

		(millions of yen
	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets		
Cash and deposits	27,202	29,687
Notes and accounts receivable-trade	16,834	18,856
Electronically recorded monetary claims-operating	6,789	7,323
Merchandise and finished goods	7,872	7,195
Work in process	2,002	2,112
Raw materials and supplies	2,782	2,752
Other	1,389	1,583
Allowance for doubtful accounts	△ 30	△ 31
Total current assets	64,842	69,478
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,128	5,310
Machinery, equipment and vehicles, net	8,683	6,479
Land	7,239	7,337
Construction in progress	631	527
Other, net	314	252
Total Property, plant and equipment	21,998	19,907
Intangible assets	461	1,215
Investments and other assets		
Investment securities	15,473	20,739
Deferred tax assets	615	149
Other	716	590
Allowance for doubtful accounts	△ 27	△ 9
Total investments and other assets	16,778	21,469
Total non-current assets	39,238	42,592
Total assets	104,081	112,070

	As of March 31, 2020	As of March 31, 202
Liabilities		
Current liabilities		
Notes and accounts payable-trade	20,020	19,62
Short-term loans payable	3,451	2,50
Income taxes payable	343	2,04
Provision for bonuses	1,058	1,02
Provision for loss on disaster	728	
Reserve for building demolition costs	_	20
Other	4,957	4,59
Total current liabilities	30,559	30,00
Non-current liabilities		
Long-term loans payable	216	1,21
Deferred tax liabilities	1,515	2,06
Net defined benefit liability	7,002	7,24
Other	950	1,22
Total non-current liabilities	9,683	11,75
Total liabilities	40,243	41,75
Net assets		
Shareholders' equity		
Capital stock	13,047	13,04
Capital surplus	448	51
Retained earnings	45,658	49,48
Treasury stock	△ 3,173	△ 3,66
Total shareholders' equity	55,981	59,38
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,283	8,55
Deferred gains or losses on hedges	8	Δ
Foreign currency translation adjustment	159	△ 34
Remeasurements of defined benefit plans	△ 184	Δ 6
Total accumulated other comprehensive income	5,268	8,13
Non-controlling interests	2,588	2,79
Total net assets	63,838	70,31
Total liabilities and net assets	104,081	112,07

# Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income

Profit attributable to owners of parent

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2020 March 31, 2021 90.503 Net sales 86.361 63,507 Cost of sales 67,862 Gross profit 22,640 22,853 Selling, general and administrative expenses 3,645 3,569 Freightage and packing expenses Other selling expenses 3,344 3,088 Salaries and bonuses 3.845 3.818 Provision for bonuses 383 348 216 244 Retirement benefit expenses 3,860 Other general and administrative expenses 3.514 15,295 Total selling, general and administrative expenses 14,583 Operating profit 7,345 8,269 Non-operating income Interest income 28 26 Dividends income 569 539 665 543 Real estate rent Equity in earnings of affiliates 146 197 Foreign exchange gains 170 Other income 148 279 1,558 1,756 Total non-operating income Non-operating expenses Interest expenses 27 30 102 120 Rent expenses on real estates 135 Foreign exchange losses Other expenses 86 81 351 232 Total non-operating expenses 8,551 9,794 Ordinary income Extraordinary income 7 Gain on sales of noncurrent assets 1 Gain on sales of investment securities 40 0 Gain on liquidation of subsidiaries 60 Reversal of provision for repairs Insurance income 163 Total extraordinary gain 225 47 Extraordinary loss Loss on retirement of noncurrent assets 23 Impairment loss 1,157 1,398 2,670 Loss on disaster Loss on valuation of investment securities 3 30 Special retirement expenses 100 Operation suspension related costs 430 Provision of reserve for building demolition costs 3,836 1,982 Total extraordinary loss Profit before income taxes 4,940 7,859 1,352 Income taxes-current 2,607 397 △ 360 Income taxes-deferred Total income taxes 1,749 2,246 Net income 3.190 5.612 △ 298 △ 84 Profit attributable to non-controlling interests

3,489

5,697

		(WITTIONS OF YEN)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Net income	3, 190	5, 612
Other comprehensive income		
Valuation difference on available-for-sale securities	△ 2, 203	3, 235
Deferred gains or losses on hedges	2	Δ 17
Foreign currency translation adjustment	23	△ 496
Remeasurements of defined benefit plans, net of tax	183	117
Share of other comprehensive income of associates accounted for using equity method	Δ 3	31
Total accumulated other comprehensive income	△ 1,997	2, 869
Comprehensive income	1, 193	8, 482
(comprehensive income attributable to)		
Comprehensive income attributable to owners of the parent	1, 468	8, 568
Comprehensive income attributable to non-controlling interests	△ 275	Δ 86

## Consolidated statement of changes in equity

Fiscal year ended March 31, 2020

(Millions of yen)

		Shareholders' equity							
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity				
Balance at beginning of current period	13,047	511	47,306	△ 4,950	55,915				
Changes of items during period									
Dividends of surplus			△ 2,367		△ 2,367				
Profit attributable to owners of parent			3,489		3,489				
Purchase of treasury shares				△ 1,055	△ 1,055				
Retirement of treasury shares		△ 2,832		2,832	_				
Disposal of treasury shares		Δ 0		0	0				
Increase / decrease in surplus due to acquisition of treasury stock from consolidated subsidiaries					-				
Transfer to capital surplus from retained earnings		2,769	△ 2,769		-				
Net changes of items other than shareholders' equity					-				
Total changes of items during period	-	△ 63	△ 1,647	1,777	66				
Balance at end of current period	13,047	448	45,658	△ 3,173	55,981				

	Accumulated other comprehensive income						
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of current period	7,533	6	115	△ 367	7,288	2,891	66,095
Changes of items during period							
Dividends of surplus							△ 2,367
Profit attributable to owners of parent							3,489
Purchase of treasury shares							△ 1,055
Retirement of treasury shares							_
Disposal of treasury shares							0
Increase / decrease in surplus due to acquisition of treasury stock from consolidated subsidiaries							_
Transfer to capital surplus from retained earnings							-
Net changes of items other than shareholders' equity	△ 2,249	2	44	183	△ 2,020	△ 303	△ 2,323
Total changes of items during period	△ 2,249	2	44	183	△ 2,020	△ 303	△ 2,257
Balance at end of current period	5,283	8	159	Δ 184	5,268	2,588	63,838

(Millions of yen)

		Shareholders' equity							
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity				
Balance at beginning of current period	13,047	448	45,658	△ 3,173	55,981				
Changes of items during period									
Dividends of surplus			△ 1,875		△ 1,875				
Profit attributable to owners of parent			5,697		5,697				
Purchase of treasury shares				△ 489	△ 489				
Retirement of treasury shares					-				
Disposal of treasury shares		0		0	0				
Increase / decrease in surplus due to acquisition of treasury stock from consolidated subsidiaries		70			70				
Transfer to capital surplus from retained earnings					-				
Net changes of items other than shareholders' equity					-				
Total changes of items during period	-	70	3,821	△ 489	3,401				
Balance at end of current period	13,047	518	49,480	△ 3,662	59,383				

	Accumulated other comprehensive income						
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of current period	5,283	8	159	△ 184	5,268	2,588	63,838
Changes of items during period							
Dividends of surplus							△ 1,875
Profit attributable to owners of parent							5,697
Purchase of treasury shares							△ 489
Retirement of treasury shares							-
Disposal of treasury shares							0
Increase / decrease in surplus due to acquisition of treasury stock from consolidated subsidiaries							70
Transfer to capital surplus from retained earnings							_
Net changes of items other than shareholders' equity	3,275	△ 16	△ 504	117	2,871	205	3,076
Total changes of items during period	3,275	△ 16	△ 504	117	2,871	205	6,478
Balance at end of current period	8,558	Δ 8	△ 344	Δ 66	8,139	2,793	70,316

		(Millions of yen)		
	Fiscal year ended	Fiscal year ended		
	March 31, 2020	March 31, 2021		
Cash flows from operating activities				
Profit before income taxes	4,940	7,859		
Depreciation	3,101	2,85		
Impairment loss	1,157	1,398		
Increase (decrease) in allowance for doubtful accounts	Δ 7	Δ 1		
Share of loss (profit) of entities accounted for using equity method	△ 146	△ 19		
Increase (decrease) in provision for bonuses	41	△ 3		
Provision for building demolition costs	-	43		
Increase (decrease) in net defined benefit liability	390	44		
Increase (decrease) in other provision	△ 54			
Interest and dividend income	△ 598	△ 56		
Insurance income	△ 163			
Interest expenses	27	30		
Foreign exchange losses (gains)	Δ 0	Δ 1		
Loss (gain) on sales of investment securities	_	△ 4		
Loss (gain) on valuation of investment securities	3			
Loss (gain) on sales of non-current assets	Δ1	$\Delta$		
Loss on retirement of non-current assets	4	2		
Loss (gain) on liquidation of subsidiaries	Δ 0			
Loss on disaster	2,670			
		10		
Expenses related to suspension of operations  Decrease (increase) in notes and accounts receivable – trade	4,208	△ 2,71		
Decrease (increase) in inventories	1,356	42		
•	58	42 △ 9		
Decrease (increase) in other assets				
Increase (decrease) in notes and accounts payable - trade	△ 1,921	△ 18 △ 29		
Increase (decrease) in other liabilities	688			
Other, net	3	Δ 2		
Subtotal	15,760	9,373		
Interest and dividend income received	598	569		
Interest expenses paid	△ 26	△ 30		
Income taxes paid	△ 2,201	△ 90		
Proceeds from insurance income	163	•		
Payments for loss on disaster	△ 1,941	△ 728		
Amount of expenses related to suspension of operations		Δ 10:		
Cash flows from operating activities	12,352	8,17		
Cash flows from investing activities				
Payments into time deposits	△ 3,265	△ 3,26		
Proceeds from withdrawal of time deposits	3,235	3,26		
Expenditure for payment of building demolition costs	_	△ 15		
Purchase of property, plant and equipment and intangible assets	△ 4,387	△ 2,68		
Proceeds from sales of property, plant and equipment and intangible assets	1	18		
Purchase of investment securities	△ 235	△ 440		
Proceeds from sales of investment securities		54		
Other, net	Δ 0	Δ 2		
Cash flows from investing activities	△ 4,652	△ 3,240		

	(Willions of yell)	
Fiscal year ended	Fiscal year ended	
March 31, 2020	March 31, 2021	
△ 138	63	
300	1,080	
△ 226	△ 1,081	
△ 2,383	△ 1,875	
△ 27	△ 27	
△ 1,055	△ 170	
△ 52	△ 224	
△ 3,584	△ 2,236	
△ 13	△ 213	
4,102	2,484	
21,465	25,567	
25,567	28,052	
	March 31, 2020  △ 138  300  △ 226  △ 2,383  △ 27  △ 1,055  △ 52  △ 3,584  △ 13  4,102  21,465	

### Information about net sales,profit or loss,assets,liabilities and other items by reportable segment

Fiscal year ended March 31, 2020

(Millions of yen)

ti di							(Willions of yell)
	R	eportable segme	nt				Amount recorded on the consolidated financial statements
	Industrial Products	Household Products	Total	*Other	Total	**Adjustment	
Net sales							
Sales to external customers	57,802	32,473	90,275	227	90,503	-	90,503
Intersegment sales or transfers	105	371	477	3,439	3,917	△ 3,917	-
Total	57,907	32,845	90,753	3,667	94,420	△ 3,917	90,503
Segment profit (loss)	2,610	6,486	9,096	217	9,313	△ 1,968	7,345
Segment assets	39,236	26,651	65,888	1,885	67,773	36,308	104,081
Others							
Depreciation	2,122	842	2,964	120	3,085	16	3,101
Impairment loss	702	99	802	_	802	355	1,157
Increase in property,plant and equipment and intangible assets	2,779	655	3,435	12	3,447	313	3,760

- \* The Other category is the business segment that is not included in the reportable segments, and include the group logistics business and solar power business.
- \*\* Adjustment is as follows:
- (1) The adjustment to segment profit represents 40 million yen in intersegment eliminations and company—wide expenses negative 2,009 milion yen. The company—wide expesses mainly include general and administrative expenses that are not attributable to the reportable segments.
- (2) Segment profit is adjusted to operating income in the consolidated statements of income.
- (3) The adjustment to segment assets represents negative 419 milion yen in intersegment eliminations and company-wide assets 36,728 milion yen. The company-wide assets mainly include funds to manage surplus(cash and deposits), real estate for rent and assets related to the administration division.

	R	eportable segme	nt				Amount
	Industrial Products	Household Products	Total	*Other	Total	**Adjustment	recorded on the consolidated financial statements
Net sales							
Sales to external customers	53,689	32,442	86,131	229	86,361	-	86,361
Intersegment sales or transfers	95	383	478	3,375	3,854	△ 3,854	_
Total	53,784	32,825	86,610	3,604	90,215	△ 3,854	86,361
Segment profit (loss)	3,461	6,531	9,992	296	10,289	△ 2,019	8,269
Segment assets	39,105	26,743	65,848	1,963	67,811	44,259	112,070
Others							
Depreciation	1,923	751	2,675	97	2,773	80	2,853
Impairment loss	1,264	133	1,398	_	1,398	-	1,398
Increase in property,plant and equipment and intangible assets	1,283	615	1,899	9	1,909	1,125	3,034

- \* The Other category is the business segment that is not included in the reportable segments, and include the group logistics business and solar power business.
- \*\* Adjustment is as follows:
- (1) The adjustment to segment profit represents 39 million yen in intersegment eliminations and company—wide expenses negative 2,058 milion yen. The company—wide expesses mainly include general and administrative expenses that are not attributable to the reportable segments.
- (2) Segment profit is adjusted to operating income in the consolidated statements of income.
- (3) The adjustment to segment assets represents negative 99 milion yen in intersegment eliminations and company-wide assets 44,358 milion yen. The company-wide assets mainly include funds to manage surplus(cash and deposits), real estate for rent and assets related to the administration division.